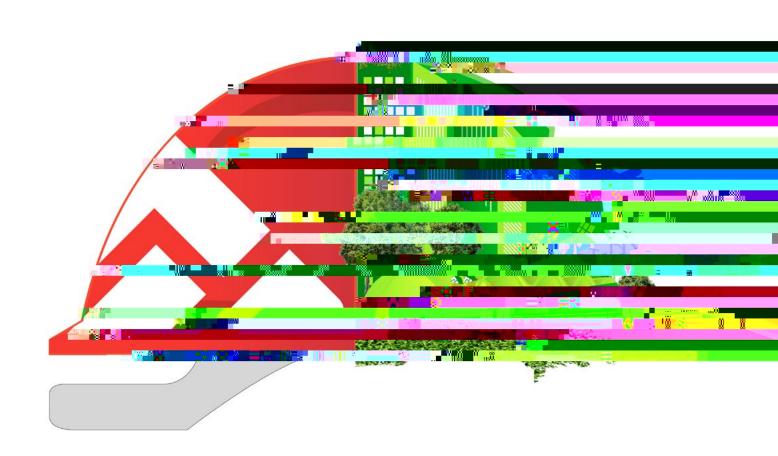
### ENGINELINIA FIRST-WORL-SUSTAINABILITY





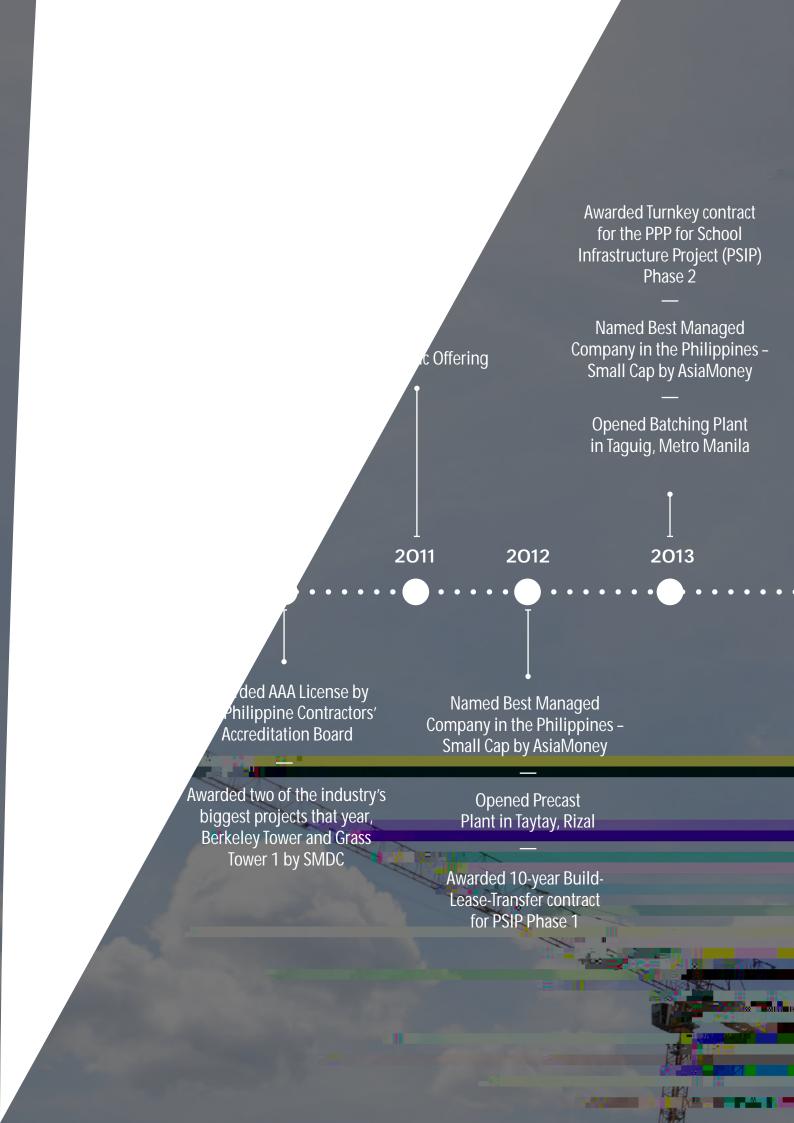


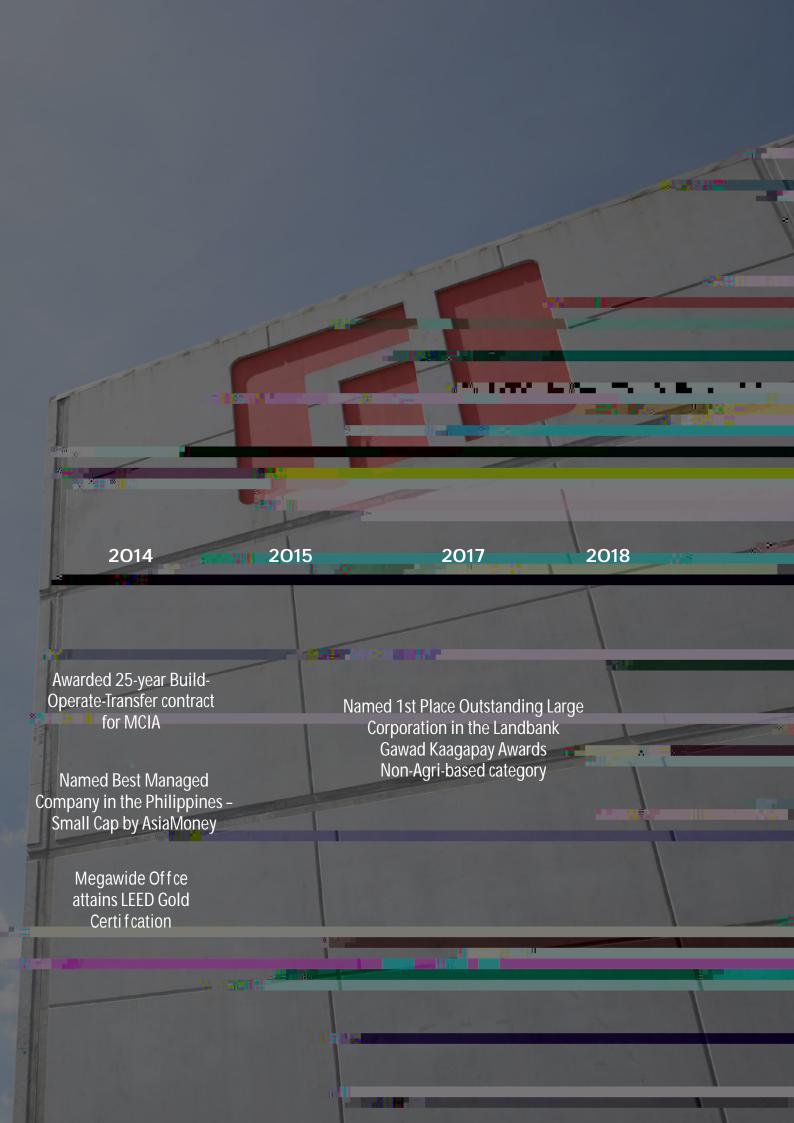




# 01

## COMPANY OVERVIEW





#### **COMPANY OVERVIE**

Megawide's sustainability strategy emanates from its corporate mission to engineer a First-World Philippines.

To achieve its vision of building a First-World Philippines, Megawide holds on to the following core values; excellence, innovat on, teamwork, , integrity, and community.

Using the principles of sustainable development and the Company's core values as anchors, Megawide now seeks to transform its business processes into plat orms for social growth and environmental conservat on.





#### **OWNERSHIP STRUCTURE**

As of December 31, 2018, Cit core Holdings Investment, Inc., Megacore Holdings Inc. and PDC Nominee Corporat on hold the largest number of shares of Megawide Construct on Corporat on. There were no cross or pyramid shareholdings.

Common	Citicore Holdings Investment, Inc.	712,925,501	34.12%	Citicore
Common	Megacore Holdings Inc.	617,709,197	29.56%	Megacore
Common	PCD Nominee Corporation (Filipino)	490,860,547	23.49%	Various
Common	PCD Nominee Corporation (Non-Filipino)	221,946,360	10.62%	Various
	TOTAL	2,043,441,605	97.78%	



GMR MEGAWIDE Cebu Airport Corporation (GMCAC), a partnership between Megawide and India's GMR Group, operates and develops the Mactan-Cebu International Airport (MCIA), the second largest and busiest airport in the Philippines.

GMCAC is a consort um between Megawide and India's GMR Group, a world-renowned infrastructure developer

The Parañaque Integrated Terminal Exchange (PITX) is one of the country's fagship intermodal terminal projects. The terminal was inaugurated in November 2018 and is expected to function with the same systematic efficiency of airports.

The project is owned and managed by MWM Terminals, Inc. under a build-transfer-operate scheme with the Department of Transportat on. Through this strategic public-private partnership, Megawide seeks to help in addressing one of the biggest challenges facing the country today: urban traf c congest on.

In 2019, PITX will fully serve as the main transfer hub for buses, jeepneys, taxis, and trains that pass through the main thoroughfares of EDSA, Badaran, and Taf going to Cavite and Batangas, and vice-versa. The project spans 4.5 hectares in the Manila-Cavite Expressway area and was designed to ease traf cfowin the metropolis. All provincial buses coming from southern provinces, such as Cavite and Batangas will end their routes in PITX and no longer contribute to the incoming volume of traf c in the city.

ENGINEERING, PROCUREMENT AND CONSTRUCTION (EPC)

Megawide established its corporate foundation in 2012 to pursue strategic Corporate Social Responsibility programs that complement Megawide's vision of realizing a frst-world future for the Philippines.

In 2018, Megawide Foundat on updated its vision and mission and aligned its programs with the UN Sustainable Development Goals, notably: SDG 3 (Good Health & Wellbeing), SDG 4 (Quality Educat on), SDG 8 (Decent Work), SDG 11 (Sustainable Cit es & Communit es), SDG 12 (Responsible Product on), and SDG 13 (Climate Act on).

The fagship program of the foundat on is the Megawide Engineering Excellence Scholarship program, which provides civil, mechanical, and electrical engineering and architecture scholarships to bright students from disadvantago avght e).

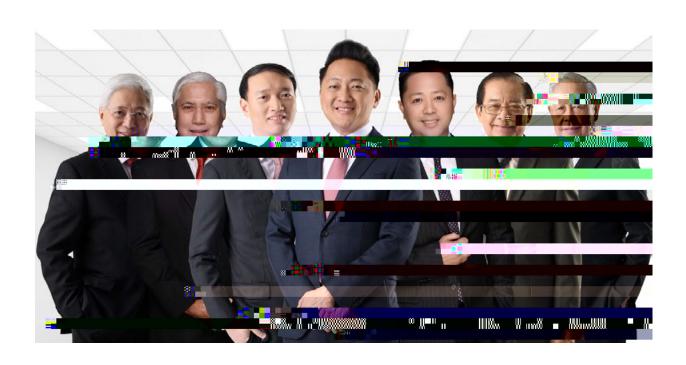
# Corporate Governance

Megawide believes that good corporate governance is an inherent aspect of an accountable and transparent corporation.

As such, the Company seeks to constantly make its governance systems and processes more robust, rigorous, and equitable.

The Company's annual corporate governance init at ves seek to strengthen the Company's policies on transparency, internal controls, risk management, and sustainability in a way that also creates long-term value

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#### **BOLDER V**

#### **Vision**

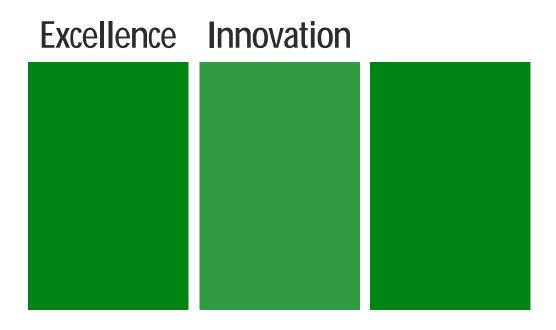
# We will be a First-World Philippines.

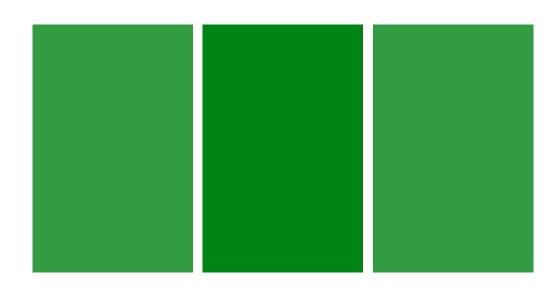
#### Mission



We will be at the forefront of building a First-World Philippines through engineering excellence and innovation.

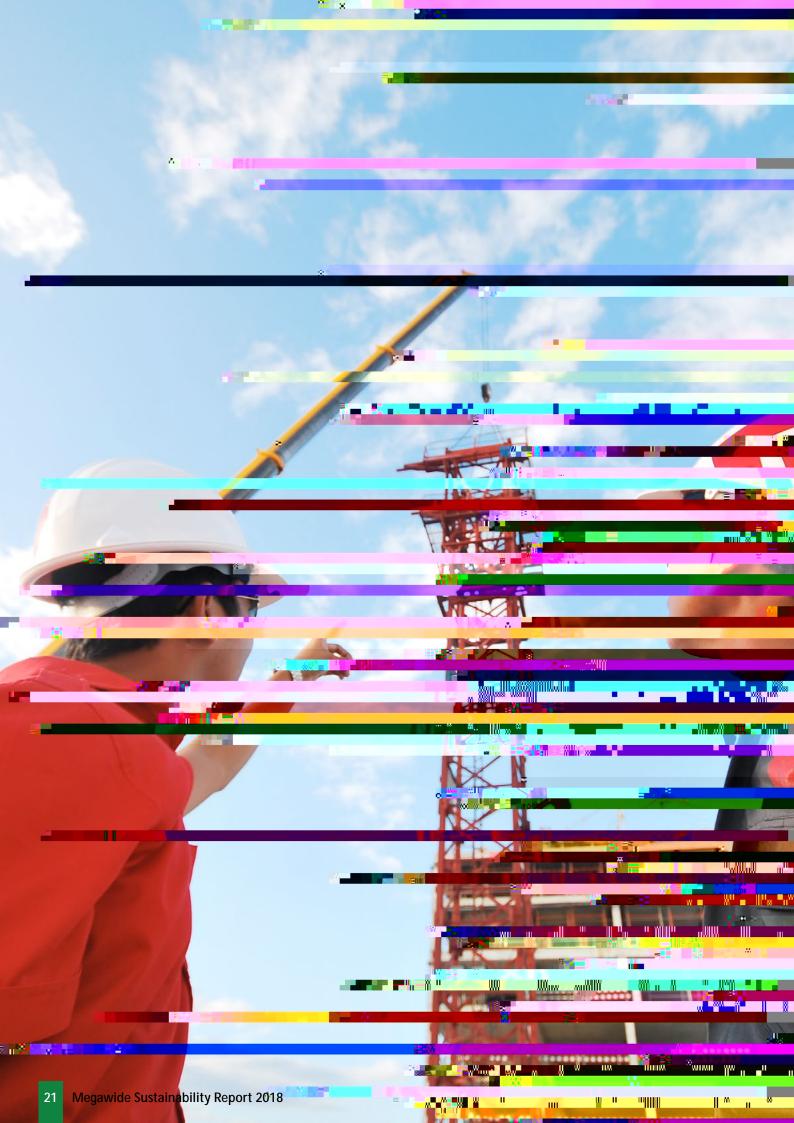
#### **Values**





#### **GOVERNANCE POLICIES AND ACTIVITIES**

Customer's Welfare	The Company implements strict quality assurance and quality controls.	Conducts site visits to perform audit on the accomplishments and quality output of each site.
Supplier/Contractor Selection Practice	The Company has a supplier accredition policy in place.	At least three (3) suppliers are required to submit their bid proposals for review and evaluation; a recommendation is submitted for consideration.
Environmentally Friendly Value-Chain	ISO 14001-2004 Environmental Management System Standards LEED Certification	The Company is ISO 14001 compliant.



# Challenge Taken

Sustainability is a challenge and an opportunity for Megawide. The challenge lies in how to achieve strong shareholder returns while also protecting the environment and improving the material well-being of its immediate publics. The opportunity lies in how the Company will seize the challenge to become a prof table agent of environmental and social change.

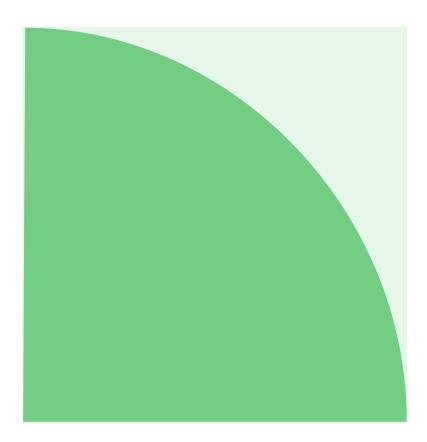
#### STAKEHOLDER ENGAGEMENT

Over the past 20 years, Megavide has taken stock of how its operat ons and cont nued growth have directly af ected the well-being of various groups, part cular with r

Employees		

#### **MATERIALITY**

Framed against the GRI Standards, Megawide began the Company's sustainability process by determining the topics that are most significant to its business, operations, and stakeholders.



#### rark



VATION TEAMWORK COMMUNITY INTEGRITY MALASAKIT

#### ENVIRON STEWAR

**EXCELLENC** 

We employ Fi innovations to our impact on the SOCIAL RESPONSIBILITY GOOD GOVERNANCE

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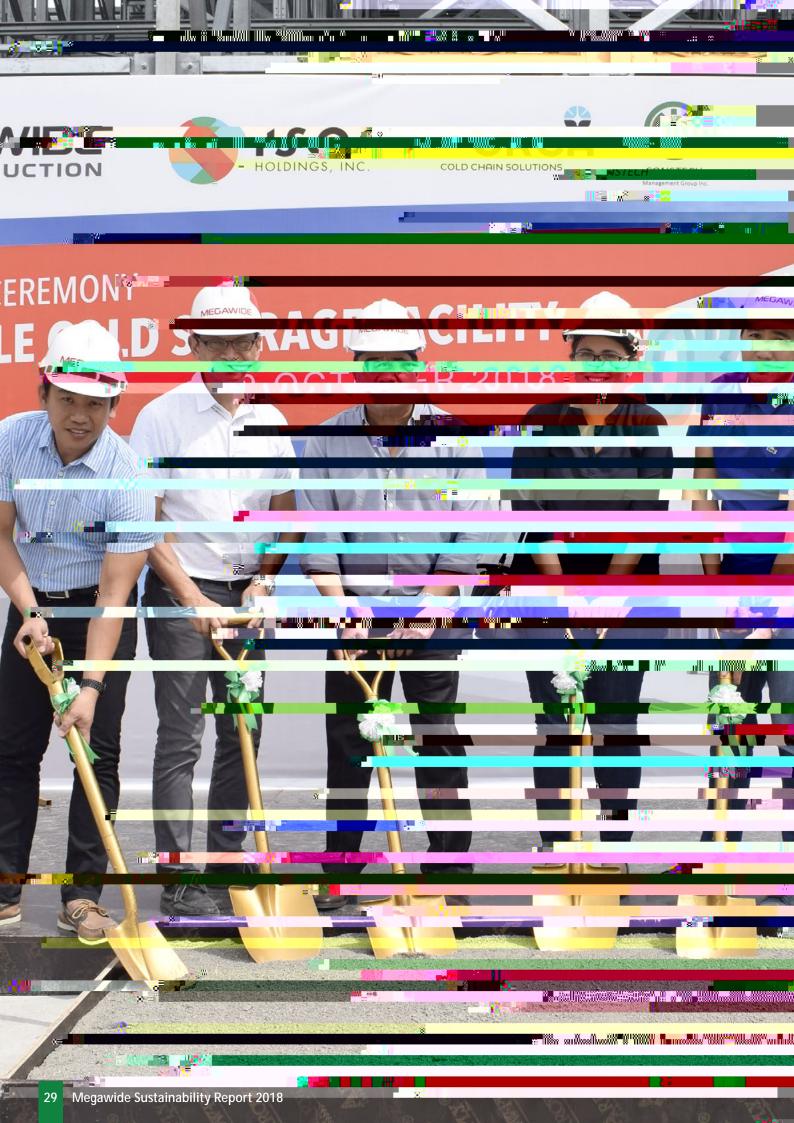
We find First-World solutions to uplift underprivileged Filipinos

We demonstrate First-World concern toward our suppliers and employees

#### What We Improve

Sustainable cities & Environmental co Responsible pro Community development
Accessible & Affordable Education
Accessible & Affordable Healthcare

Business ethics Employee wellbeing Healthy & safe work environment





# 05

MEGAWIDE CONSTRUCTION CORPORATION

#### MEGAWIDE CONSTRUCTION CORPORATION



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### Values-Driven Engineering

Megawide's Engineering, Procurement and Construction (EPC) business segment is the bedrock upon which the Megawide group of companies is built.

#### VALUE ENGINEERING: TOWARDS GREATER SHARED ECONOMIC VALUES

In recent years, Megawide has made the transit on from Construct on to Infrastructure Development. This move to part cipate in projects that have a greater impact on the economy is a testament to Megawide's goal to advance Value Engineering—the kind of engineering that f nds greater shared values that not only benef t the Company and its shareholders but also the greater Filipino public.

As its f rst major steps towards Value Engineering, Megawide has expanded and diversifed its project port olio through three major program areas:

Megawide entered in 2017 into a shared-value creat ng project—one that would bring in prof ts for the Company while also directly addressing the water sewage treatment challenges in Metro Manila. This project is the construct on of a water treatment facility through Maynilad's Las Piñas Water Redamat on Facility.

In 2017, the MEGAWIDE GMR consortium won the tender to undertake the design and construction of the Clark International Airport's ndly\* (

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# Some of our EPC Projects

#### **Urban Deca Tondo**

Residential project of 13 mid-rise condominiums and a full-service mall covering 410,447 sq m.

#### **Double Dragon Plaza**

Commercial plaza with construction area of 230,131 sq m built using low-carbon emitting material in construction that will consume less energy compared to average commercial buildings.

#### Jollibee Delta Phase 2

Warehouse covering the area of 46,341 sq m in Laguna.

#### St. Moritz

Ultra high-end township of two clusters of nine-storey buildings located in BGC with construction of 35,384 sq m.

#### Worldwide Plaza

#### **Hampton Gardens**

Residential project covering the area of 17,025 sq m located in Pasig.

#### The Curve

using the latest construction methods of Megawide that contribute in greening the industry. It also aims to attain Leadership in Energy and Environmental

Green Building Council.

Megawide's sustained growth as a strong company is a result of its commitment to the growth and development of its people. As the muscle behind the Company's construct on arm, Megawide's employees are indispensable partners in achieving the Company's sustainability goals in tandem with its business targets. As such, the Company is commit t posgi le r empl ee pb ea em o hitsmplea A Α Ž s t emplotstared ngarke tow n iiehemAp( r ng

By posit on and gender



NEW HIRES AND EMPLOYEE TURNOVER By gender

#### **WORKER HEALTH AND SAFETY**

MEGAWIDE'S LEED DEVELOPMENTS Four of Megawide's ongoing construct on projects are

#### **HEAD OFFICE**

D

Fuel Consumption (generator sets)

667 liters

**Electricity Consumption** 

1,037,200 kWh



Water Consumption

84,265 m<sup>3</sup>



Waste generated

Generic waste Recyclable waste 1,728 kg

6,669 kg

#### **DOUBLE DRAGON**



Fuel Consumption (vehicles) 520 liters



**Electricity Consumption** 

64,480 kWh



Waste Generated

Domestic Waste/Debris 211 kg

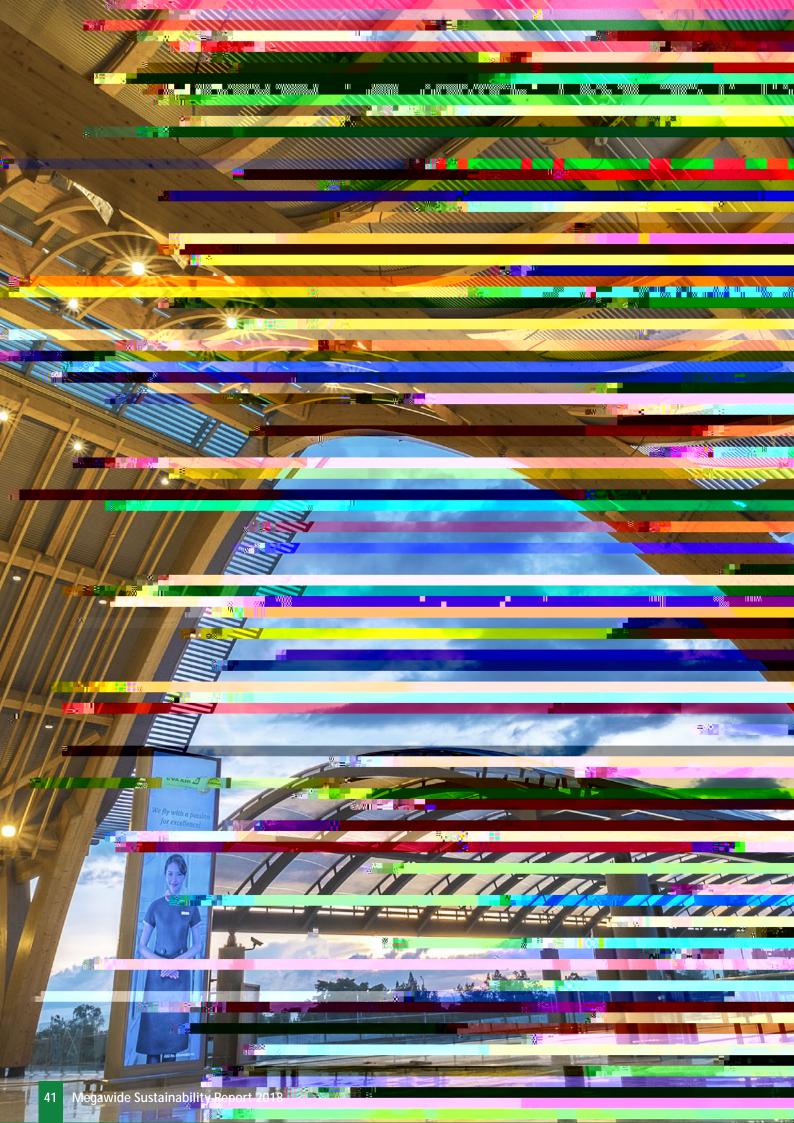
**JOLLIBEE DELTA** 



4,673 liters

474,400 kWh

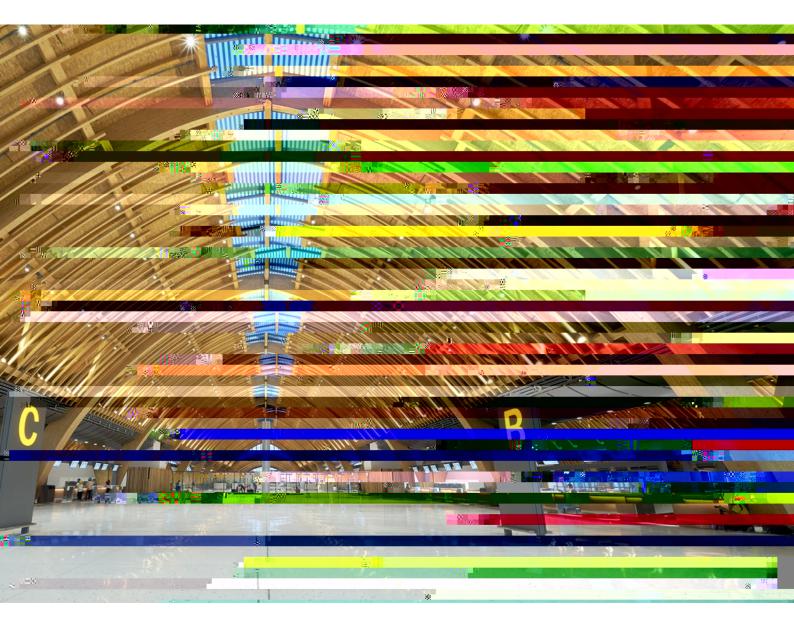
#### **BATCHING PLANT**



# 03

GMR MEGAWIDE CEBU AIRPORT CORPORATION

# Boosting



GMCAC used Glued-laminated (glulam) t mber from Austria to create the full roof structure of Terminal 2 (T2). Glulam is an engineered wood product that is treated for strength and f reproof ng. It has high stability and resists strong seismic loads. It is stronger than steel on a weight-per-weight basis and allows for fast, precise, and stable construct on. Finally, glulam is a renewable construct on material grown in sustainably managed forests.

By using glulam, installat on of the roof structure was reduced to four months instead of seven months. Approximately, 4,500 m<sup>3</sup> of glulam t mber were used in MCIA T2, making it the only airport building in Asia that uses the material for a full roof structure.

## INCREASING PASSENGER HANDLING CAPACITY

During the handover of operat ons in November 2014, the airport was handling 6.9 million passengers per annum (mppa) even though the exist ng terminal (T1) was built to handle only 4.5 mppa. It was apparent to GMCAC that there was an urgent need to address the congest on and other operat onal dif cult es being experienced by the airport.

Therefore, GMCAC invested in the improvement of T1 within the f rst two years of operat on rather than af er the commissioning of T2 as originally stated in the concession agreement. This increased capacity of T1 to 8.9 mppa. The renovat on of T1 is now ongoing and will be complete by 2020.

The new internat onal terminal (Terminal 2) was of cially commissioned on Jul  $\;\;$  )'  $\;\;$  t

#### TRANSFORMING MCIA

Since opening in 2018, the newly inaugurated MCIA T2 has lived up to its promise of creating transformative travel experiences through innovation and efficiency using Filipino hospitality.

With Megawide's homegrown brand of world-class engineering excellence and the GMR Group's sterling track record of transforming old airports into award-winning global gateways, MCIA is now poised to become one of

#### DIRECT AND INDIRECT ECONOMIC IMPACTS

In 2018, nearly two thirds of GMCAC's net profit went to suppliers and contractors, many of whom are local businesses. Nearly a fif h of GMCAC's net income for the year were paid to employee salaries and to the government as taxes. Notably, the Company's employees enjoy entry level wages that are considerably higher than the government's minimum wage levels for these positions.

A signif cant port on of the Company's retained earnings will be rechanneled to further transform the airport into a world-class facility. GMCAC's investments in transforming the airport will provide huge indirect benef to to trade and tourism in Cebu and the nearby islands. Aside from addressing growing passenger demand and bringing in more tourists into Cebu, the airport is simultaneously st mulating commercial activity and widening pathways toward greater countryside development.



#### DIRECT ECONOMIC VALUE GENERATED AND DISTRIBUTED

Direct economic value generated	3,027.47	100%
Direct economic value distributed		
Salaries paid to employees	227.30	8%
Taxes paid to government	231.64	8%
Amount paid to suppliers/contractors	1,681.72	56%
Dividends paid to stockholders	-	
Charitable contributions	1.00	0%
Direct economic value retained	885.82	29%

#### **MARKET PRESENCE**

# WAGE LEVEL AMOUNT IN PHP/MONTH Standard entry level wage (male) 13,700.00 P Standard entry level wage (female) 13,700.00 P Local minimum wage 10,068.17

#### **OPERATIONAL EFFICIENCIES**

At the handover of operat ons in November 2014, GMCAC started rehabilitating MCIA. In June 2015, GMCAC vowed to reduce congest on, increase annual capacity from 4.5 million passengers per year to 12.5 million, and create one of the best airports in the Philippines.

Five years since the Company took over the operations, renovation, and maintenance of the airport, GMCAC has

#### QUALITY AND CUSTOMER SATISFACTTION

The concession agreement between MCIAA (Mactan-Cebu Internat onal Airport Authority) and GMCAC require the concessionaire to submit quarterly performance reports and meet Minimum Performance Specifications and Standards (MPSS). The MPSS includes Objective Performance Parameters, which are based on objective data from measurements and empirical observations, and Subjective Performance Parameters, which measure overall satisfaction with facilities from customer perception.

To meet these requirements, GMCAC is implementing an Airport Quality Service Program for both objective and subjective parameters. This quality program conducts regular data collection and reporting activities, and audits and process monitoring programs. It also demands

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#### STRONGER AS ONE

GMCAC is aware that its impacts on society should be managed with the same rigor as its economic and environmental impacts. As such, the Company is building strategic engagement channels and nurturing strong relat onships with its various publics, part cularly its employees, dients, and its host communities in Mactan. Cebu.

For this report ng period, GMCAC has started to measure its social performance in the areas that are most relevant to its communit es. These are customer sat sfact on, workforce health and wellbeing, and community investments and corporate social responsibility.

GMCAC seeks to create shared value through its core business act vit es to unite people who are guided by the Company's corporate values. As part of its sustainability journey, the Company seeks to at ract, develop and retain the best talents who share GMCAC's sustainability ideals and values.

Today, GMCAC employs nearly 300 full-t me regular staf and over 100 s y o e

Α

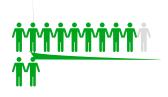
#### OCCUPATIONAL HEALTH AND SAFETY

GMCAC puts a high premium on the health and safety of all its workers. There were no signif cant accidents or incidents that caused injuries among the Company's workforce for this first reporting year. In addition, 13.5% of the Company's total employee count is represented in formal joint management-health and safety commit ees that help monitor and advise on occupational health and safety programs.

#### **INJURIES & ACCIDENTS**

Employees in health & safety committee	38
Total Manhours	599,293
Lost time accidents	0
Number of occupational injuries/illnesses	0
Incidence Rate	n/a
Severity Rate	0
Lost days	0
Fatalities	0
Work-related fatalities	0

#### Training programs conducted



Gasa sa Kahimsog (Gift of Nutrition) Feeding Program	Held from December 2017 to April 2018, this program promoted weight-building and proper nutrition to undernourished children ages 2 to 10 in Barangay Soong, Lapu-Lapu City.	100 children
Brigada Eskwela Program/ Adopt-a-School Program	A core CSR program under the Education Portfolio of GMCAC's Adopt-a-School campaign. It was held once again in 2018 in partnership with the Department of Education at Pajo Elementary School in Lapu Lapu City with 20 GMCAC volunteers. The half-day activity painted about 200 chairs and tables. GMCAC also donated 5 sets of cleaning materials.	200 students
Christmas Outreach Program	With the help of the People Management Association of the Philippines – Cebu (PMAP Cebu), students at Umapad Elementary School in Mandaue City received:  • 121 Christmas food baskets  • 121 school supply packs Umapad Elementary School is home to about 500 students from neighboring households including households from Umapad dumpsite.	121 students (primary level)
Scholarship Support to senior high school students of Olango National High School	GMCAC is supporting 10 scholars from Sta. Rosa National High School – Senior High School under the General Academic strand through monthly financial assistance and pledge support for the skills certification of its scholars. GMCAC also hosted an airport tour for the scholars and invited partner concessionaires to give a career talk in the Food and Beverage industry.	10 students
Disaster response to communities razed by fire	Distributed relief packs of dry goods and sleeping mats to the families affected by separate fire incidents in Brgy. Pusok and Brgy. Pajo in Lapu-Lapu City.	300 families (approx 1,200 pax)
Disaster response to a community affected		

#### TOWARDS ENVIRONMENTAL EXCELLENCE

GMCAC ensures full compliance to all environmental requirements and regulat ons and seeks to conserve and protect Mactan's ecosystems even as it grows its business.

GMCAC develops, implements, and maintains health, safety, quality, and environmental management systems with a focus on cont nual improvement. The Company has environmental management programs in place that constantly monitor and manage air quality, water quality, solid and hazardous waste, and the wildlife that are af ected by airport operat ons. The Company also pursues various environmental init at ves, such as tree plant ng and coastal dean-up drives, to promote responsible environmental stewardship within the airport and surrounding areas.

#### **ENERGY**

The local power distributor Mactan Electric Company and Cit Core Energy Solutions Inc. provide electricity to the entire airport. GMCAC installed a 1.64 MW grid-tied roof op solar plant that produces 6,560 kW daily providing about 70% of

I I EIVI	FUEL TYPE	AMOUNT (LITERS)
GENERATOR SETS (TERMINAL 1)	Diesel	935
GENERATOR SETS (TERMINAL 2)	Diesel	<b>6 6 6 6 6</b> 3,780

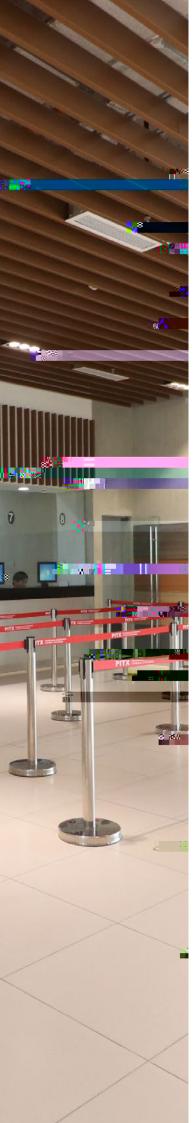
FACILITY AMOUNT (kWh)

TERMINAL 1 8,877,640.80 

TERMINAL 2 9,966,377.28









MWM TERMINALS, INC.

MWM TERMINALS, INC.

The terminal is built and operated by MWM Terminals, Inc. (MWM) under a



# Commuting Made Easier

PITX is the first fully modern intermodal land transport terminal in the Philippines. The facility is located on a 4.6-hectare site in AsiaWorld, Bay City, at the end of the Manila-Cavite Expressway off Macapagal Boulevard. PITX opened on November 5, 2018 and now serves as a transfer hub between provincial and in-city public utility vehicles in southern Metro Manila.

#### **CUSTOMER-CENTRIC FACILITY**

#### **CUSTOMER EXPERIENCE**

PITX strives to provide the best terminal services in the city by featuring world-class facilities, such as electronic ticketing, QR code-capable turnstiles, and real-time announcement of arrival and departure times. The fully airconditioned, 75,000-square meter complex also has foor-to-ceiling glass windows and rows of cushioned seats for customer enjoyment and comfort.

The facility is working to make transferring between various modes of transport much easier, from the time commuters arrive at the terminal until they line up at their respective boarding gates. A park-and-ride facility is now open and encourages more people to take public transport. Online ticketing will soon be available for buses.

#### NOTABLE FACILITIES FOR PASSENGER CONVENIENCE

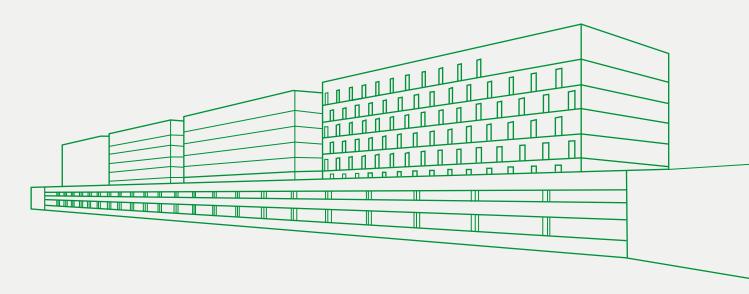
Multi-faith prayer room

Family room/breastfeeding area





Wheel chairs/emergency response team



#### **SURMOUNTING CHALLENGES**

The first months of operations were challenging for PITX, given the many solutions and innovations that it seeks to provide. Nevertheless, MWM rose up to these challenges by addressing customer complaints and concerns speedily and accurately. The biggest customer issue was the lack of connections to and from PITX due to the considerable number of buses that were initially by-passing PITX. As part of its CSR support to MWM Terminals, Megawide Foundation launched the SerBus Free Shutile service in partnership with the JCI Senate Philippines to provide free rides to commuters during weekday peak hours between PITX and Lawton, Baclaran and Monumento.

Number of passengers per month	22,400 per day	100,000 per day
Number of routes	42	57
Number of transport companies partnered with	40	50
Number of formal complaints received	37,805	0
Number of complaints resolved	90%	99%
Complaint resolution rate	90%	99%
Overall customer satisfaction rate	368.1 out of 1,227 (1.5 out of 5)	5 out of 5

#### **FACILITY SECURITY**

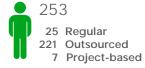
A number of security and disaster-preparedness measures have been put in place for 2019 to address security issues. These include fire, earthquake, bomb, and terrorist drills, as well as various trainings on human rights, missing children, and extreme customer behavior, among other topics.

Fire	BFP/PNP/Barangay
Bomb threat	BFP/PNP/Barangay
Earthquake	BFP/PNP/Barangay
Shooter/terrorist	PNP

#### STRENGTH IN DIVERSITY

Aside from promoting transport excellence, PITX also seeks to foster social inclusivity and diversity to become a truly world-class facility. The terminal has multi-faith prayer rooms, facilities for senior citizens and PWDs, breast eeding stations, and clinics that can address various health concerns.

#### EMPLOYEE BREAKDOWN By contract type and gender

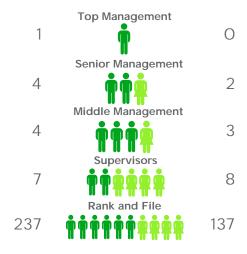




#### By posit on and age group

Above 50 years	4	0
30 - 50 years	103	2
Supervisors	7	8
Rank and File	237	137

#### By posit on and gender



### NEW HIRES AND EMPLOYEE TURNOVER By gender







# 

# Strategic Social Interventions and Innovations

Established in 2012 to provide opportunities to marginalized groups in communities where we operate, Megawide Foundation embodies

#### **OUR VISION**

To be the innovator in providing underserved Filipino communites with First-World solutions.

**OUR MISSION** 



# MEGAWIDE ENGINEERING EXCELLENCE SCHOLARSHIPS (MEES)

The MEES Program provides engineering and architecture scholarships to underprivileged but highly deserving students. The program embodies Megawide's vision of engineering a bet er future for promising students who, without f nancial assistance, would not be able to f nish a degree and embark on a career in engineering and architecture.

In 2018, the third year of the MEES program, Megawide Foundat on added a new partner school—the Pamantasan ng Lungsod ng Maynila—bringing our total number of partner schools to three, along with Polytechnic University of the Philippines (PUP) and Technological University of the Philippines (TUP). The Foundat on increased the number of scholarship grants, doubling the total number of scholars from 24 to 48.

We are also happy to report that our first two female civil engineering MEES scholar-graduates passed the Board examination and had their oath-taking in December 2018.

## MEGAWIDE – SKILLS BUILDER PROGRAM

This program provides vocat onal scholarships for livelihood training in carpentry, masonry, and t le-set ng. The aim is to provide free and quality technical educat on to unemployed Filipinos who plan to pursue a career in the construct on industry but have no means to jumpstart their goals.

In 2018, in partnership with SKILLS (School of Knowledge in Industrial Labor, Leadership, and Service), Megawide Foundat on signed a MOA with Primary Structures Educat onal Foundat on, Inc. (PSEFI) to provide scholarships for out-of-school youths and out-of-work adults in Cebu who live near developments managed or built by Megawide. Our hope is that, af er passing their TESDA cert f cat on, these new skilled workers will be able to work for Megawide and other construct on f rms.

# MEGAWIDE ECO-BRICK AND ECO-PAVER DEVELOPMENT

In 2018, the Foundat on signed a MOA with Green Antz Builders to  $\infty$ -develop  $e\infty$ -bricks and  $e\infty$ -pavers made from recycled Megawide construct on waste. Green Antz is a unique social enterprise which upcycles solid waste,

#### **GRI Content Index Sheet**

GRI 102-50	Reporting period	2018
GRI 102-51	Date of most recent report	Not Applicable
GRI 102-52	Reporting cycle	Annual
GRI 102-53	Contact point for questions regarding the report	1
GRI 102-54	Claims of reporting in accordance with the GRI Standards	1
GRI 102-55	GRI content index	69-72
GRI 102-56	External Assurance	Not Applicable

GRI 102-56	External Assurance		Not Applicable	
	MATERIAL TOPICS		PAGE NO. / DIRECT ANSWER	OMISSION
ECONOMIC				
GRI 103: Management	GRI 103-1	Explanation of the material topic and its Boundaries	9	
Approach 2016	GRI 103-2	The management approach and its components	9	
	GRI 103-3	Evaluation of management approach	9	
GRI 201: Economic Performance 2016	GRI 201-1	Direct economic value generated and distributed	46	
	GRI 201-2	Financial implications and other risks and opportunities due to climate change	Mitigating activities are in place when calamities due to climate change occurs	
GRI 103: Management	GRI 103-1	Explanation of the material topic and its Boundaries	46	
Approach 2016	GRI 103-2	The management approach and its components	46	
	GRI 103-3	Evaluation of management approach	46	
GRI 202: Market Presence 2016	GRI 202-1	Ratios of standard entry level wage by gender compared to local minimum wage	46	
GRI 103: Management	GRI 103-1	Explanation of the material topic and its Boundaries	46	
Approach 2016	GRI 103-2	The management approach and its components	46	
	GRI 103-3	Evaluation of management approach	47	
GRI 203: Indirect Economic Impacts	GRI 203-1	Infrastructure investments and services supported	57	
2016	GRI 203-2	Significant indirect economic impacts	57	
GRI 103: Management	GRI 103-1	Explanation of the material topic and its Boundaries	19	
Approach 2016	GRI 103-2	The management approach and its components	20	
	GRI 103-3	Evaluation of management approach	20	
GRI 205: Anti- corruption 2016	GRI 205-1	Operations assessed for risks related to corruption	None	
	GRI 205-3	Confirmed incidents of corruption and actions taken	All departments were assessed for the risk of corruption	

#### **GRI Content Index Sheet**

MATERIAL TOPICS			PAGE NO. / DIRECT ANSWER OMISSION
ENVIRONMENT			
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	52
	GRI 103-2	The management approach and its components	38
	GRI 103-3	Evaluation of management approach	38
GRI 302: Energy 2016	GRI 302-1	Energy consumption within the organization	39, 40, 53, 61
	GRI 302-3	Energy Intensity	39, 40, 53, 61
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	39
	GRI 103-2	The management approach and its components	39
	GRI 103-3	Evaluation of management approach	39
GRI 303: Water and Effluents 2018	GRI 303-1	Interactions with water as a shared resource	62
	GRI 303-2	Management of water discharged-related impacts	62
	GRI 303-3	Water Withdrawal	39, 40, 53, 62
	GRI 303-4	Water Discharged	39, 40, 53, 62
	GRI 303-5	Water Consumption	39, 40, 53, 62
GRI 103: Management	GRI 103-1	Explanation of the material topic and its Boundaries	38
Approach 2016	GRI 103-2	The management approach and its components	38
	GRI 103-3	Evaluation of management approach	38
GRI 306: Effluents & Waste 2016	GRI 306-2	Waste by type and disposal method	39, 40, 55
	GRI 306-3	Significant spills	None
	GRI 306-4	Transport of hazardous waste	39, 40, 55
Labor Practices & I	Employee Rela	ations	
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	49
	GRI 103-2	The management approach and its components	49
	GRI 103-3	Evaluation of management approach	49
GRI 401: Employment 2016	GRI 401-1	New employees hires and turnover	35, 60
	GRI 401-3	Parental Leaves	36
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	36
	GRI 103-2	The management approach and its components	36
	GRI 103-3	Exalkation of items approach	36
GRI 402: Labor/ Management Relations 2016	GRI 402-1	Minimum notic2Mns p.1(odsent	)]TJT0(ar)2ghazar[ng opethdrtposal

GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	35
	GRI 103-2	The management approach and its components	35
	GRI 103-3	Evaluation of management approach	35
GRI 403: Occupational Health & Safety 2016	GRI 403-1	Workers representation in formal joint management-worker health and safety committees	37, 50, 61
	GRI 403-2	Types of injury and rates, occupational diseases, lost days, and absenteeism, and number of work-related fatalities	37, 50, 61

	MATERIALT	OPICS	PAGE NO. / DIRECT ANSWER	OMISSION
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	35	
	GRI 103-2	The management approach and its components	35	
	GRI 103-3	Evaluation of management approach	35	
GRI 404: Training & Education 2016	GRI 404-1	Average hours of training per year per employee	36	
	GRI 404-2	Program s for upgrading employee skills and transition assistance programs	36	
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	15	
	GRI 103-2	The management approach and its components	15	
	GRI 103-3	Evaluation of management approach	15	
GRI 405: Diversity & Equal Opportunity 2016	GRI 405-1	Diversity of governance bodies and employees	15	
	GRI 405-2	Ratio of basic salary and remuneration of women to men		The ratio of salary is based on performance and position and not on gender
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	16	
	GRI 103-2	The management approach and its components	16	
	GRI 103-3	Evaluation of management approach	16	
GRI 406: Non- discrimination 2016	GRI 406-1	Incidence of discrimination and corrective actions taken		There were no such incidents
Community Develo	opment			
GRI 103: Management Approach 2016	GRI 103-1	Explanation of the material topic and its Boundaries	65	
	GRI 103-2	The management approach and its components	67-68	
	GRI 103-3	Evaluation of management approach	67	

#### **HOLDING COMPANY**

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#### **BUSINESS UNITS**

